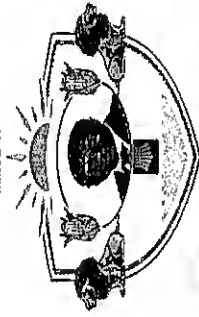


COLLINS CHABANE LOCAL MUNICIPALITY

**COLLINS CHABANE
LOCAL MUNICIPALITY**
SINCE 2016



SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

2018/2019

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1. INTRODUCTION AND LEGISLATION

The SDBIP provides the vital link between the Mayor, Council (executive) and the Administration, and facilitates the process for holding management accountable for its performance. It is a management, implementation and monitoring tool that will assist the Mayor, Councillor, Municipal Manager, Senior Managers and community. A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purpose of monitoring the execution of the budget, performance of senior management and achievement of the strategic objectives set by council. It enables the Municipal Manager to monitor the performance of Senior Managers; the Mayor to monitor the performance of the Municipal Manager; and the Community to monitor the performance of the Municipality.

The SDBIP should therefore determine (and be consistent with) the performance agreements between the Mayor and the Municipal Manager and the Municipal Manager and Senior Managers determined at the start of every financial year and approved by the Mayor. Section 53 of the Municipal Finance Management Act (Act no 56 of 2003), states that the Mayor of a municipality must take all reasonable steps to ensure that the municipality approves its annual budget before the start of the budget and that the municipality's service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget.

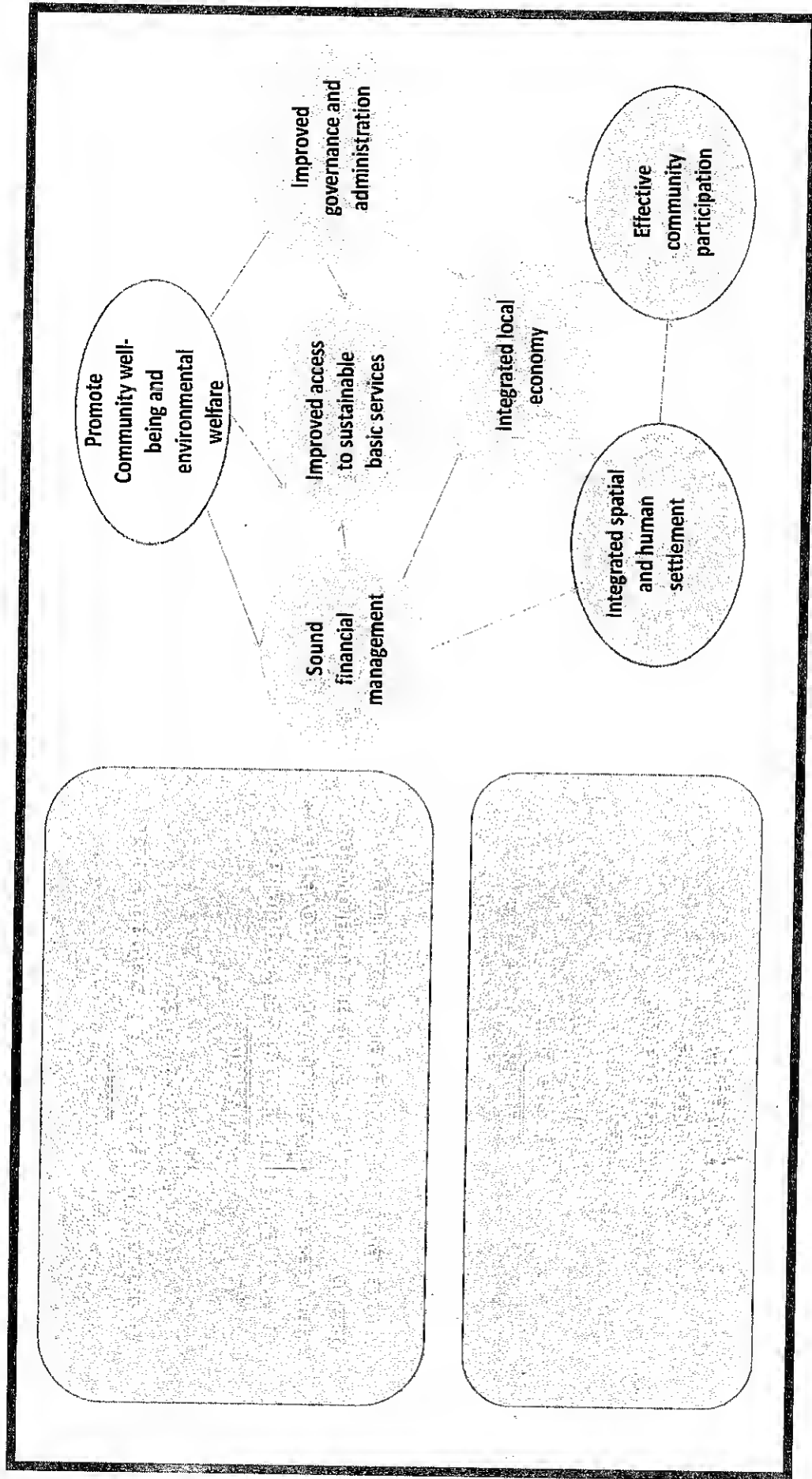
Section 54 (1)(c) of MFMA states that 54. (1) On receipt of a statement or report submitted by the accounting officer of the municipality in terms of section 71 or 72, the mayor must—

- (a) consider the statement or report;
- (b) check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan;

- (c) consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustments budget;
- (d) issue any appropriate instructions to the accounting officer to ensure—
 - (i) that the budget is implemented in accordance with the service delivery and budget implementation plan; and
 - (ii) that spending of funds and revenue collection proceed in accordance with the budget;
- (e) identify any financial problems facing the municipality, including any emerging or impending financial problems; and
- (f) in the case of a section 72 report, submit the report to the council by 31 January of each year.

In terms of MFMA Circular 13, the SDBIP is a layered plan, with the top layer of the plan dealing with consolidated service delivery targets and in-year deadlines, and linking such targets to top management. Once the top-layer targets are set, the top management is then expected to develop the next (lower) layer of detail of the SDBIP, by providing more detail on each output for which they are responsible for, and breaking up such outputs into smaller outputs and linking these to each middle-level and junior manager. Much of this lower layer detail will not be made public nor tabled in council – whilst the municipal manager has access to such lower layer detail of the SDBIP, it will largely only be the senior manager in charge who will be using such detail to hold middle-level and junior-level managers responsible for various components of the service delivery plan and targets of the municipality. Only the highest layer of information of the SDBIP will be made public or tabled in the council. Such high-level information should also include per ward information, particularly for key expenditure items on capital projects and service delivery – this will enable each ward councillor and ward committee to oversee service delivery in their ward.

2. STRATEGIC INTENT



3. MUNICIPAL DEPARTMENTS

Collins Chabane Local Municipality comprises of 6 departments namely

- a. Office of the Municipal Manager (OM)
- b. Corporate Services (CORPS)
- c. Budget and Treasury (B&T)
- d. Technical Services (TECH)
- e. Community Services (COMM)
- f. Planning and Development (P&D)

4. SUMMARY OF THE SDBIP

KPA	NUMBER OF INDICATORS
Municipal Transformation and Organisational Development	9
Spatial Rationale	11
Basic Service Delivery and Infrastructure Development	31
Local Economic Development	7
Municipal Finance Management and Viability	10
Good Governance and Public Participation	8
TOTAL	76

5. MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT

Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 18/19 R'000	Start Date	End Date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	19/20 R'000	20/21 R'000	Portfolio Of Evidence	Dept.
Improved governance and administration	To develop and review municipal policies by 30 June 2019	48 municipal policies reviewed by 30 June 2018	20 municipal policies reviewed by 30 June 2019	Municipal Policies review	Operational Income	OPEX	01/07/2018	30/06/2019	5	5	5	5	OPEX	OPEX	Policies and Council resolutions	DCORP
	To develop and review by laws by 30 June 2019	7 by laws	11 by laws done	Municipal by laws	Operational Income	OPEX	01/07/2018	30/06/2019	N/A	N/A	N/A	11	OPEX	OPEX	By laws and Council resolutions	DCORP
	To review the Organogram by 31 May 2019	Organogram reviewed and approved by 31 May 2018	Organogram reviewed and approved by 31 May 2019	Organogram review	Operational Income	OPEX	01/07/2018	30/06/2019	N/A	N/A	Draft organogram submitted to Council for approval	Final organogram submitted to Council for approval	OPEX	OPEX	Council resolutions	DCORP
	% litigation cases finalized by 30 June 2019	100%	100%	Management of litigation	Operational Income	OPEX	01/07/2018	30/06/2019	100%	100%	100%	100%	OPEX	OPEX	Litigation report	DCORP /MM
	% advertised posts filled by 30 June 2019	100%	100%	Personnel Recruitment	Operational Income	OPEX	01/07/2018	30/06/2019	N/A	N/A	N/A	100%	OPEX	OPEX	Appointment letters, Advertisement	DCORP
	# of LLF Meetings convened by 30 June 2018	12	12	LLF Meetings	Operational Income	OPEX	01/07/2018	30/06/2019	3	3	3	3	OPEX	OPEX	Minutes and Registers	DCORP
	To develop the workplace skills plan by 30 June 2019	Workplace skills plan developed	Workplace skills plan developed	Workplace skills plan	Operational Income	OPEX	01/07/2018	30/06/2019	N/A	N/A	N/A	Workplace skills plan developed	OPEX	OPEX	Workplace skills plan	DCORP
	# of organisational performance reports developed by 30 June 2019	6	6	Organisational performance reports	Operational Income	OPEX	01/07/2018	30/06/2019	2	1	2	1	OPEX	OPEX	Oversight report, 1st, 2nd, 3rd and 4th quarter SDBIP reports, section 46 report 16/17,	DCORP
	Number Section 57 Managers with signed	6	6	Performance Agreement	Operational Income	OPEX	01/07/2018	30/06/2019	6	N/A	N/A	N/A	OPEX	OPEX	Signed Performance Agreements	DCORP /MM

Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 18/19 R'000	Start Date	End Date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	19/20 R'000	20/21 R'000	Portfolio Of Evidence	Dept.
	performance agreements by 30 June 2019															
	To conduct Skills Audit by 30 June 2019	None	Skills Audit conducted by 30 June 2019	Skills Audit	Operation Income	OPEX	01/07/2018	30/06/2019	Complete skills audit forms, Compile report	N/A	N/A	N/A	OPEX	OPEX	Skills audit report	DCORP

6. SPATIAL RATIONALE

Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 18/19 R'000	Start Date	End Date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	19/20 R'000	20/21 R'000	Portfolio Of Evidence	Dept
Integrate spatial and human settlement	To install the GIS system by 30 June 2019	New Indicator	GIS system installed by 30 June 2019	Installation of GIS system	Operating Income	500 000	01/07/2018	30/06/2019	Develop specifications and appoint service provider	Installation of the system	Functional GIS System, Complete the project	N/A	600 000	700 000	Proof of installation	DPD
	To develop Precincts for Njhaka-njhaka, Vuwani, Malamulele and Saselamani by June 2019	New Indicator	Precincts for Njhaka-njhaka, Vuwani, Malamulele and Saselamani developed by June 2019	Development of Precincts for Njhaka-njhaka, Vuwani, Malamulele and Saselamani	Operating Income	10 000 000	01/07/2018	30/06/2019	Develop specifications and appoint service provider	Njhaka-njhaka precincts	Vuwani precincts	Malamulele and Saselamani precincts	5 000 000	2 500 000	Precincts for the 3 areas	DPD
	To review the IDP by 31 May 2019	IDP reviewed by 31 May 2018	IDP reviewed by 31 May 2019	IDP	Operating Income	OPEX	01/07/2018	30/06/2019	Develop IDP and Budget process Plan	Conduct Public Participation (Need analysis)	Draft IDP submitted to Council by 31 March 2019	Final IDP submitted to Council by 31 May 2019	OPEX	OPEX	Draft IDP AND Final IDP	DPD/M
	To Conduct land audit by 30 June 2019 (Malamulele town)	New Indicator	Land audit conducted by 30 June 2019	Land audit	Operating Income	2000000	01/07/2018	30/06/2019	Conduct land audit, Draft report	Final Land Audit report	N/A	N/A	R1 500 000	1000000	Land audit report	DPD
	To proclaim the Spatial Development Framework by 30 June 2019	Spatial Development Framework reviewed by 30 June 2018	Spatial Development Framework proclaimed by 30 June 2019	Spatial Development Framework	Operating Income	R 600 000	01/07/2018	30/06/2019	Proclamation of the SDF	N/A	N/A	N/A	R-	R-	SDF	DPD
	To proclaim the Land use Scheme by 30 June 2019	Land use Scheme review done by 30 June 2018	Land use Scheme proclamation done by 30 June 2019	Land use Scheme	Operating Income	800000	01/07/2018	30/06/2019	Proclamation of the LUS	N/A	N/A	N/A	1500000	R-	Land use Scheme	DPD

Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 18/19 R'000	Start Date	End Date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	19/20 R'000	20/21 R'000	Portfolio Of Evidence	Dept
			30 June 2019													
	To proclaim the Hlanganane and Saselamani by 30 June 2019	New Indicator	Proclamation of Hlanganane and Saselamani done by 30 June 2019	Proclamation of Hlanganane and Saselamani	Operating Income	10000000	01/07/2018	30/06/2019	Consultation with the Chiefs for buy-in	Consultation with the Chiefs for buy-in	Consultation with the Community for buy-in	Consultation with the Rural Development for buy-in	R5 000 000	...	Report on Formalization and proclamation of Hlanganane and Saselamani	DPD

7. BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Development Objective	Key Performance Indicators/Measurable Objective	Base line	Annual Targets	Project Name	Funding Source	Budget 18/19 R'000	Start Date	End Date	1st quarter	2nd quarter	3rd quarter	4th Quarter	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
Improved access to sustainable basic services	To install CCVT at Malamulele Traffic stations by 30 June 2019	New Indicator	CCVT at Malamulele Traffic stations installed	Installation of CCVT at Malamulele Traffic stations	Operation income	100000	01/07/2018	30/06/2019	Development of specifications and advertise Appointment of Service provider.	Installation of CCVT Cameras and commissioning	N/A	N/A	100 000	0	Completion certificate	DTEC
	To do designs for construction of a Multi-Purpose Court at Malamulele Village by 30 June 2019	New Indicator	Multi-Purpose Court at Malamulele Village completed	Multi-Purpose Court at Malamulele Village	MIG	1 500 000	01/07/2018	30/06/2019	Allocation of project to consultant for scoping report & preliminary design report and tender document	Tender advertisement for construction for 2019/20FY & appointment	Construction of the courts	Finalise construction of the courts	0	0	Completion certificate	DTEC
	To construct Malamulele B internal street by 30 June 2019 (4km)	4km done	Malamulele B internal street completed (4km)	Malamulele B internal street	MIG	20 542 119	01/07/2018	30/06/2019	Surfacing of 2kms	Road markings, completion and handover	Project handover.	N/A	0	0	Completion certificate	DTEC/MM
	To construct Malamulele D internal street by 30 June 2019 (4km)	4km road bed	Malamulele D internal street completed	Malamulele D internal street	MIG	15 376 433	01/07/2018	30/06/2019	Surfacing of 2kms	Road markings, completion and handover	Project handover.	N/A	0	0	Completion certificate	DTEC/MM
	To construct Xigalo land fill site by 30 June 2019	New Indicator	Xigalo land fill site completed	Xigalo land fill site	MIG	12 000 000	01/07/2018	30/06/2019	Designs completed	Tender advertisement, appointment of contractor	Site hand over, site establishment, earthworks	Fencing, construction of ablation blocks, boardroom and guardhouse.	0	0	Completion certificate	DTEC/MM

Develop ment Objective	Key Performance Indicators/Measurable Objective	Base line	Annual Targets	Project Name	Funding Source	Budget 18/19 R'000	Start Date	End Date	1st quarter	2nd quarter	3rd quarter	4th Quarter	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
	To fence Davhana Cemetery by 30 June 2019	New Indicator	Fencing of Davhana Cemetery	Fencing of Davhana Cemetery	Operation income	250 000	01/07/2018	30/06/2019	Advertisement and appointment of contractor	Fencing installation and completion	N/A	N/A	40 000 000	40 000 000	Completion certificate	DTEC
	To fence Tshikonelo Cemetery by 30 June 2019	New Indicator	Fencing of Tshikonelo Cemetery completed	Fencing of Tshikonelo Cemetery	Operation income	250 000	01/07/2018	30/06/2019	Advertisement and appointment of contractor	Fencing installation and completion	N/A	N/A	0	0	Completion certificate	DTEC
	To extend & fence of Mahatlane Cemetery by 30 June 2019	New Indicator	Extension & Fencing of Mahatlane Cemetery completed	Extension & Fencing of Mahatlane Cemetery	Operation income	300 000	01/07/2018	30/06/2019	Advertisement and appointment of contractor	Fencing installation and completion	N/A	N/A	0	0	Completion certificate	DTEC
	To upgrade of Malamulele Traffic Station by 30 June 2019	New Indicator	Upgrading of Malamulele Traffic Station completed	Malamulele Traffic Station	Operation income	2 000 000	01/07/2018	30/06/2019	Development of specifications, Appointment of Consultants for designs, designs report	Upgrading of the structure	Upgrading of the structure	Complete the project	0	0	Completion certificate	DTEC
	To widen the DCO to Hospital road by 30 June 2019	New Indicator	DCO to Hospital road widening completed	DCO to Hospital road widening	MIG	20 000 000	01/07/2018	30/06/2019	Appointment of contractor and site handover	Site establishment, relocation of existing services, milling and earthworks (half width)	Milling and earthworks (half width)	Layer works, surfacing, road signs road marking, completion and handover,	0	0	Completion certificate	DTEC/ MM
	To upgrade Malamulele Stadium by 30 June 2019	New Indicator	Upgrading Malamulele Stadium completed	Upgrading Malamulele Stadium	MIG	10 000 000	01/07/2018	30/06/2019	Designs completed	Tender advertisement, appointment of contractor, site handover and site establishment.	Construction of abutment blocks and guardhouse.	Installation of steel pavilion	10 000 000	8 000 000	Completion certificate	DTEC/ MM
	To construct Msetweni Ring	New Indicator	Msetweni Ring Road	Msetweni Ring Road (MIG)	MIG	9 752 905	01/07/2018	30/06/2019	Appointment of contractor	Site establishment.	1,7 km subbase &	Installation of kerbs & paving bricks (1,7km),	30 000 000	0	Completion certificate	DTEC/ MM

Develop ment Objective	Key Performance Indicators/Measurable Objective	Base line	Annual Targets	Project Name	Funding Source	Budget 18/19 R'000	Start Date	End Date	1st quarter	2nd quarter	3rd quarter	4th Quarter	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
Promote community well-being and environmental welfare	Road (MIG) by 30 June 2019		(MIG) completed			4 500 000			and site handover	box cutting and roadbed(1,7km)	base, side drains.	road markings and signs, completion and handover				
	To construct Nwa-Matatani Ring Road (OWN) by 30 June 2019	New Indicator	Nwa-Matatani Ring Road (OWN) completed	Nwa-Matatani Ring Road (OWN)	MIG	9 752 905 4500000	01/07/2018	30/06/2019	Appointment of contractor and site handover	Site establishment, box cutting and roadbed(1,7km)	1,7 km subbase & base, side drains.	Installation of kerbs & paving bricks (1,7km), road markings and signs, completion and handover	30 000 000	0	Completion certificate	DTEC/MM
	To construct Municipal office building by 30 June 2019	New Indicator	Municipal office building completed	Municipal office building	MIG	20 000 000	01/07/2018	30/06/2019	Tender advert & appointment of contractor	Site handover, site establishment and earthworks	Installation of fence and foundation works	Slab construction and steel works	30 000 000	30 000 000	Completion certificate	DTEC/MM
	To install High masts lights by 30 June 2019	New Indicator	High masts lights completed	High masts lights	Operation income	7 000 000	01/07/2018	30/06/2019	Development of specifications and advertise	Appointment of contractor, foundation and concrete base	Installation of high mast lights	Request Eskom to energise.	7 000 000	7 000 000	Completion certificate	DTEC
	To electrify Menele, Nghezamani, Xigalo and Nghomunghom u by 30 June 2019	New Indicator	Electrification of Menele, Nghezamani, Xigalo and Nghomunghom mu completed	Electrification of Menele, Nghezamani, Xigalo and Nghomunghom	INEP	19 000 000	01/07/2018	30/06/2019	Completion of designs and approval	Tender advert for construction, appointment of contractor, site handover & site establishment	Planting of poles, network construction	Energising and household connections/reticulation, completion & handover	0	0	Completion certificate	DTEC/MM
	To host the Mayor's soccer challenge by 30 June 2019	New Indicator	Mayor's soccer challenge done by 30 June 2019	Mayor's soccer challenge	Operation income	250 000	01/07/2018	30/06/2019	N/A	Send invites and Host the tournament	N/A	N/A	R0.00	R0.00	Report	DCOM
	To host the Mayor's fun walk by 30 June 2019	New Indicator	Mayor's fun walk done by 30 June 2019	Mayor's fun walk	Operation income	100 000	01/07/2018	30/06/2019	Send invites and Host the event	N/A	N/A	N/A	R 110 000	R 120 000	Report	DCOM

Develop ment Objective	Key Performance Indicators/Measurable Objective	Base line	Annual Targets	Project Name	Funding Source	Budget 18/19 R'000	Start Date	End Date	1st quarter	2nd quarter	3rd quarter	4th Quarter	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
	To provide Women Services by 30 June 2019	New Indicator	Women Services done by 30 June 2019	Women Services	Operation income	R300 000	01/07/2018	30/06/2019	Send invites and Host the event	N/A	N/A	N/A	R 300 000	R 300 000	Report	DCOM
	To launch and host of the boxing tournament by 30 June 2019	New Indicator	Launching and hosting of the boxing tournament done by 30 June 2019	Launching and hosting of the boxing tournament	Operation income	R 350 000	01/07/2018	30/06/2019	Send invites and Host the event	N/A	N/A	N/A	R0.00	R0.00	Report	DCOM
	To launch and host Collins Chabane marathon by 30 June 2019	New Indicator	Launching and hosting Collins Chabane marathon by 30 June 2019	Launching and hosting Collins Chabane marathon	Operation income	R200 000	01/07/2018	30/06/2019	N/A	N/A	Send invites and Host the event	N/A	R 220 000	R 240 000	Report	DCOM
	To host Arrive Alive by 30 June 2019	New Indicator	Arrive Alive done by 30 June 2019	Arrive Alive	Operation income	R50 000	01/07/2018	30/06/2019	N/A	Send invites and Host the event	N/A	N/A	R50 000	R50 000	Report	DCOM
	To launch the sports council by 30 June 2019	New Indicator	Launch of the sports council done by 30 June 2019	Launch of the sports council	Operation income	R100 000	01/07/2018	30/06/2019	N/A	Send invites and Host the event	N/A	N/A	R120 000	R 150 000	Report	DCOM
	To launch SJ Khosa choral music festival by 30 June 2019	New Indicator	Launch SJ Khosa choral music festival done by 30 June 2019	Launch SJ Khosa choral music festival	Operation income	R100 000	01/07/2018	30/06/2019	Send invites and Host the event	N/A	N/A	N/A	R 120 000	R150 000	Report	DCOM
	To launch the gender forum by 30 June 2019	New Indicator	Launch of the gender forum by 30 June 2019	Launch of the gender forum	Operation income	R 100 000	01/07/2018	30/06/2019	N/A	N/A	Send invites and Host the event	N/A	R 120 000	R50 000	Report	DCOM
	To Launch the youth council	New Indicator	Launch of the youth council	Launch of the youth council	Operation income	R 100 000	01/07/2018	30/06/2019	Send invites and launch the council	N/A	N/A	N/A	R 120 000	R 150 000	Report	DCOM

Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 18/19 R'000	Start Date	End Date	1st quarter	2nd quarter	3rd quarter	4th Quarter	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
	By 30 June 2019		done by 30 June 2019		Income											
	Number of Local AIDS Services meeting held by 30 June 2019	New Indicator	4	Local AIDS Services	Operation Income	R 100 000	01/07/2018	30/06/2019	1	1	1	1	R120 000	R 150 000	Report	COM
	Number of transport council meeting held by 30 June 2019	New Indicator	4	Transport council	Operation Income	R100 000	01/07/2018	30/06/2019	1	1	1	1	R120 000	R 150 000	Report	COM
	To develop an integrated waste management plan by 30 June 2019	New Indicator	Development of an integrated waste management plan done by 30 June 2019	Development of an integrated waste management plan	Operation Income	R1 000 000	01/07/2018	30/06/2019	Develop Terms of Reference	Draft IWMP	Final IWMP submitted to Council	N/A	R0.00	R0.00	Integrated waste management plan	COM
	To develop green economy strategy by 30 June 2019	New Indicator	Development of green economy strategy done by 30 June 2019	Development of green economy strategy	Operation Income	R 100 000	01/07/2018	30/06/2019	Develop Terms of Reference	Draft green economy strategy	Final green economy strategy	N/A	R100 000	R 150 000	Green economy strategy	COM
	To develop specifications for construction of community hall at Malamulele by 30 June 2019	New Indicator	Specifications for construction of community hall at Malamulele done	Construction of community hall at Malamulele	Operation Income	R 1 000 000	01/07/2018	30/06/2019	Allocation of project to consultant	Scoping report & preliminary design report	Detailed design report and tender document	Tender advertisement for construction for 2019/20FY & appointment	R 10 000 000	R10 000 000	Completion certificate	COM
	To upgrade 1 sport facilities Vuwani done by 30 June 2019	New Indicator	Upgrading of 1 sport facilities Vuwani done by 30 June 2019	Upgrading of 1 sport facilities Vuwani	Operation Income	R10 000 000	01/07/2018	30/06/2019	Review of plans, Engage the contractor, Construction of pavilions and water supply	Continue construction of pavilions and building structures	Soccer pitch and electrical connections	Completion of the project and handover	R10 000 000	R5 000 000	Completion certificate	COM

Development Objective	Key Performance Indicators/Masurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 18/19 R'000	Start Date	End Date	1st quarter	2nd quarter	3rd quarter	4th Quarter	19/20 R'000	20/21 R'000	Portfolio of Evidence	Dept.
	To develop beatification strategy for Malamulele town by 30 June 2019	New Indicator	Development of beatification strategy for Malamulele town done by 30 June 2019	Development of beatification strategy for Malamulele town	Operation income	R 50 000	01/07/2018	30/06/2019	Development of Specification and appoint a service provider	Draft beatification strategy	Final beatification strategy submitted to Council	N/A	R100 000	R0.00	Beatification strategy	COM
	To host Collins Chabane Cultural Music festival by 30 June 2019	New Indicator	Collins Chabane Cultural Music festival done by 30 June 2019	Collins Chabane Cultural Music festival	Own Funding	R2 000 000	01/07/2018	30/06/2019	Appoint service provider and Cultural Music festival show.	N/A	N/A	N/A	R 3 500 000	R4 000 000	Invitation, Attendance register	DPD

8. LOCAL ECONOMIC DEVELOPMENT

Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 18/19 R'000	Start Date	End Date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	19/20 R'000	20/21 R'000	Portfolio Of Evidence	Dept.
Integrated Local economy	To establish a Tourism Information Centre by 30 June 2019	New Indicator	Tourism Information Centre established	Tourism Information Centre	Operational Income	500 000	01/07/2018	30/06/2019	Identification of site for Tourism Centre	Development of Specs and appointment of service provider.	Design of Tourism Information Centre	Approved plan	30 000 000	0	Completion certificate	DPD
	To develop Market Stalls by 30 June 2019	New Indicator	Development of Market Stalls done by 30 June 2019	Market Stalls	Operational Income	5 000 000	01/07/2018	30/06/2019	Development of Specs and identification of site	Design of Market Stalls	Implementation	Ongoing	5 000 000	5 000 000	Completion certificate	DPD
	To develop the LED strategy by 30 June 2019	New Indicator	Development of the LED strategy done by 30 June 2019	LED strategy	Operational Income	R1 500 000	01/07/2018	30/06/2019	Appointment of service provider	Development of Draft LED Strategy	Draft LED Strategy	Adoption of LED Strategy	R 500 000	RS00 000	LED strategy	DPD/M
	To develop and brand Material by 30 June 2019	New Indicator	Development and Branding Material done by 30 June 2019	Branding Material	Operational Income	100 000	01/07/2018	30/06/2019	Appointment of service provider	Branding delivered.	N/A	N/A	Branded Material	DPD
	To establish local fresh produce market (Poverty elevation programs) by 30 June 2019	New Indicator	Establishment of a local fresh produce market (Poverty elevation programs) done by 30 June 2019	Local fresh produce market (Poverty elevation programs)	Operational Income	0	01/07/2018	30/06/2019	Consultation	Consultation	Feasibility study	Engage rural development	R 2 000 000	R3 000 000	Completion certificate	DPD
	Number of community project supported by 30 June 2019	New Indicator	35	Cooperatives support	Operational Income	1 000 000	01/07/2018	30/06/2019	12	12	12	N/A	200 000	300 000	Proof of support	DPD
	To host Collins Chabane Annual	New Indicator	Collins Chabane Annual show	Collins Chabane	Own Funding	R2 000 000	01/07/2018	30/06/2019	Appointment service provider and	N/A	N/A	N/A	R 3 500 000	R4 000 000	Invitation, Attendance register	DPD

Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 18/19 R'000	Start Date	End Date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	19/20 R'000	20/21 R'000	Portfolio Of Evidence	Dept.
	show by 30 June 2019		done by 30 June 2019	Annual show					host annual show.							

9. MUNICIPAL FINANCE MANAGEMENT AND VIABILITY

Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 18/19 R'000	Start Date	End date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	19/20 R'000	20/21 R'000	Portfolio Of Evidence	Dept.
Sound Financial Management and Viability	% Revenue collected by 30 June 2019	30%	100%	Revenue Management	Own Funding	OPEX	01/07/2018	30/05/2019	100%	100%	100%	100%	OPEX	OPEX	Financial Report	B&T/MM
Sound Financial Management and Viability	% Capital budget spent by 30 June 2019	85%	100%	Capital Budget	Own Funding	OPEX	01/07/2018	30/05/2019	100%	100%	100%	100%	OPEX	OPEX	Financial Report	B&T/MM
Sound Financial Management and Viability	% tenders adjudicated within legislative timeframe	90%	100%	SCM	Own Funding	OPEX	01/07/2018	30/05/2019	100%	100%	100%	100%	OPEX	OPEX	Financial Report	B&T/MM
Sound Financial Management and Viability	To update the Asset Register by 30 June 2019	Asset Register updated	Asset Register updated	Asset Management	Own Funding	OPEX	01/07/2018	30/06/2019	Update monthly asset acquisitions	Update monthly asset acquisitions, verification	Update monthly asset acquisitions	Update monthly asset acquisitions, verification	OPEX	OPEX	Asset Register	B&T
Sound Financial Management and Viability	To submit the Annual Financial Statement by 31 August 2018	AFS submitted by 1 st September 2017	AFS	AFS	Own Funding	OPEX	01/07/2018	30/06/2019	AFS submitted	N/A	N/A	N/A	OPEX	OPEX	AFS	B&T/MM
Sound Financial Management and Viability	To adjust the budget by 28 February 2019	Budget was adjusted by 28 February 2019	Budget adjustment	Budget adjustment	Own Funding	OPEX	01/07/2018	30/06/2019	N/A	N/A	Midyear budget adjustment	N/A	OPEX	OPEX	Adjusted budget	B&T/MM
Sound Financial Management and Viability	To submit the draft budget by 31 March 2019	Draft budget by 31 March 2018	Budget development	Budget development	Own Funding	OPEX	01/07/2018	30/06/2019	N/A	N/A	draft budget submitted	N/A	OPEX	OPEX	Draft Budget	B&T/MM
Sound Financial Management and Viability	To submit the final budget by 31 May 2018	Final budget by 31 May 2019	Budget development	Budget development	Own Funding	OPEX	01/07/2018	30/05/2019	N/A	N/A	N/A	Final Budget submitted	OPEX	OPEX	Final Budget	B&T/MM
Sound Financial	Number of section 52 report submitted	4	4	Section 52	Own Funding	OPEX	01/07/2018	30/06/2019	1	1	1	1	OPEX	OPEX	4	B&T/MM

Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 18/19 R'000	Start Date	End date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	19/20 R'000	20/21 R'000	Portfolio Of Evidence	Dept.
Management and Viability	within 10 days after the end of the quarter															
Sound Financial Management and Viability	Number of section 71 report submitted within 10 days after the end of the Month	12	12	Section 71	Own Funding	OPEX	01/07/2018	30/06/2019	3	3	3	3	OPEX	OPEX	12	B&T/MM
Sound Financial Management and Viability	To compile section 72 report by 31 January 2019	Section 72 report by 31 January 2018	Section 72 reporting	Section 72 reporting	Own Funding	OPEX	01/07/2018	30/06/2019	N/A	N/A	Section 72 report submitted to Relevant Authorities by 25 January 2018	N/A	OPEX	OPEX	Section 72 report	B&T/MM

10. GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 17/18 R'000	Start Date	End date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	18/19 R'000	19/20 R'000	Portfolio Of Evidence	Dept.
Improved governance and administration	# of ordinary Council meetings held by 30 June 2018	4	4	Council Services	Income	OPEX	1/7/2018	30/6/2019	1	1	1	1	OPEX	OPEX	Council Minutes	DCORP
	# of ordinary EXCO meetings held by 30 June 2018	12	12	Council Services	Income	OPEX	1/7/2018	30/6/2019	3	3	3	3	OPEX	OPEX	Council Minutes	DCORP
	# of audit committee meetings held	2	4	Auditing	Income	OPEX	1/7/2018	30/6/2019	1	1	1	1	OPEX	OPEX	Audit Committee Minutes	MM
	To upgrade ICT Infrastructure by 30 June 2019	ICT Infrastructure	ICT Infrastructure Upgrades completed	ICT Infrastructure Upgrades	Income	3 670 000,00	1/7/2018	30/6/2019	Develop specification and advertise for tendering	Appoint a service provider and start the project.	Upgrade network and commissioning	Complete the project	OPEX	OPEX	Completion certificates	DCORP
	To develop PMS by 30 June 2019	New Indicator	PMS developed and installed	Automated PMS	Income	1 050 000,00	01/07/2018	30/06/2019	Develop specification and advertise for tendering	Appoint a service provider and start the project. Development of the system	Automation of PMS and commissioning	Training of users	OPEX	OPEX	PMS Framework and Proof of Installation	DCORP
	To develop Record Management System by 30 June 2019	New Indicator	Record Management System developed by 30 June 2019	Record Management System	Income	1 050 000,00	01/07/2018	30/06/2019	Develop specification and advertise for tendering	Appoint a service provider and start the project. Development of the system	Finalise record management system	Training of users	OPEX	OPEX	Completion certificates	DCORP
	To purchase IT equipment by 30 June 2019	New Indicator	IT equipment purchased	Purchase of IT equipment	Income	1 000 000,00	01/07/2018	30/06/2019	Develop specification and advertise for tendering	Appoint a service provider and start the project.	Purchase IT equipment	N/A	OPEX	OPEX	Proof of purchase	DCORP

Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 17/18 R'000	Start Date	End date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	18/19 R'000	19/20 R'000	Portfolio Of Evidence	Dept.
	To purchase furniture for offices by 30 June 2019	New Indicator	Furnisher purchased	Purchase of furniture	Income	5 400 000,00	01/07/2018	30/06/2019	Develop specification and advertise for tendering	Appoint a service provider and start the project.	Purchase of furnisher	N/A	OPEX	OPEX	Proof of purchase	DCORP

11. BUDGETED MONTHLY REVENUE AND EXPENDITURE (FUNCTIONAL CLASSIFICATION)

LIM345 COLLINS CHABANE - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																								</
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LIM345 COLLINS CHABANE - Supporting Table SA30 Budgeted monthly cash flow															
MONTHLY CASH FLOWS															
R thousand	Budget Year 2014/15										Medium Term Revenue and Expenditure Framework				
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<u>Cash Receipts By Source</u>															
Property rates	550	691	762	621	656	833	797	727	585	811	670	776	8 479	8 988	9 527
Service charges - electricity revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	165	207	228	186	196	249	239	218	175	243	201	232	2 539	2 692	2 853
Service charges - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	6	8	8	7	7	9	9	8	6	9	7	9	93	99	104
Interest earned - external investments	400	502	554	451	477	605	579	528	425	589	487	564	6 160	6 530	6 921
Interest earned - outstanding debtors	183	230	253	206	218	277	265	242	195	270	223	258	2 819	2 988	3 167
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	11	14	15	12	13	16	16	14	12	16	13	15	167	177	188
Licences and permits	359	451	497	405	428	543	520	474	382	529	437	506	5 530	5 862	6 214
Agency services	197	247	273	222	235	298	285	260	209	290	240	278	3 034	3 216	3 409
Transfer receipts - operational	165 274	-	-	-	-	115 691	-	-	49 582	-	-	-	330 547	363 688	394 374
Other revenue												1 784	1 784	1 891	2 005

Cash Receipts by Source	167 143	2 350	2 590	2 110	2 230	118 522	2 710	2 470	51 572	2 758	2 278	4 422	361 152	396 130	428 762
Other Cash Flows by Source															
Transfer receipts - capital	50 175	-	-	-	-	35 123	-	-	15 053	-	-	-	100 350	98 031	106 522
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non- profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)															
Proceeds on disposal of PPE								100	67			-	187	177	-
Short term loans												-			
Borrowing long term/refinancing												-			
Increase (decrease) in consumer deposits												-			
Decrease (Increase) in non-current debtors												-			
Decrease (Increase) other non-current receivables												-			
Decrease (Increase) in non-current investments												-			
Total Cash Receipts by Source	217 318	2 350	2 590	2 110	2 230	153 644	2 710	2 570	66 691	2 758	2 278	4 422	461 669	494 338	535 284
Cash Payments by Type															
Employee related costs	-	-	-	-	-	-	-	-	-	-	-	79 001	79 001	83 741	88 765
Remuneration of councillors	5 727	7 199	7 934	6 463	6 831	8 670	8 302	7 566	6 095	8 449	6 978	(53 819)	26 395	27 979	39 658
Finance charges	1 775	2 231	2 459	2 003	2 117	2 687	2 573	2 345	1 889	2 618	2 162	(24 443)	412	436	467
Bulk purchases - Electricity	27	34	37	30	32	40	39	35	28	39	33	38	412	437	463
Bulk purchases - Water & Sewer	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other materials	153	193	212	173	183	232	222	203	163	226	187	1 873	4 021	4 262	4 518

Contracted services	1 159	1 456	1 605	1 307	1 382	1 754	1 680	1 531	1 233	1 709	1 412	10 288	26 516	28 107	29 793
Transfers and grants - other municipalities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and grants - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other expenditure	6 440	8 095	8 923	7 268	7 682	9 750	9 337	8 509	6 854	9 502	7 847	(90 207)	-	214 278	64 867
Cash Payments by Type	15 261	19 207	21 170	17 244	18 225	23 134	22 152	20 189	16 262	22 545	18 618	(77 270)	136 757	359 240	228 531
Other Cash Flows/Payments by Type	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital assets	-	8 058	10 072	11 482	18 130	15 108	22 159	20 145	30 217	24 173	23 166	27 584	210 294	275 279	173 075
Repayment of borrowing	44	55	60	49	52	66	63	58	46	64	53	62	672	605	181
Other Cash Flows/Payments	-	-	-	-	-	-	-	-	-	-	-	86 459	86 459	(76 058)	66 539
Total Cash Payments by Type	15 324	27 320	31 303	28 775	36 407	38 308	44 374	40 391	46 525	46 782	41 837	36 835	434 182	559 066	468 327
NET INCREASE/(DECREASE) IN CASH HELD	201 994	(24 970)	(28 713)	(26 666)	(34 178)	115 336	(41 664)	(37 821)	20 165	(44 024)	(39 560)	(32 413)	27 487	(64 729)	66 957
Cash/cash equivalents at the month/year begin:	322 204	524 198	499 228	470 515	443 849	409 671	525 007	483 343	445 523	465 688	421 864	382 104	322 204	349 691	284 962
Cash/cash equivalents at the month/year end:	524 198	499 228	470 515	443 849	409 671	525 007	483 343	445 523	465 688	421 664	382 104	349 691	349 691	284 962	351 919

13. BUDGETED MONTHLY CAPITAL EXPENDITURE (STANDARD CLASSIFICATION)

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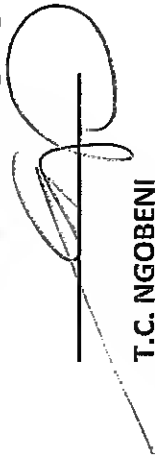
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14. APPROVAL

Section 53 of the Municipal Finance Management act (Act no 56 of 2003), states that the Mayor of a municipality must- take all reasonable steps to ensure that the municipality approves its annual budget before the start of the budget and that the municipality's service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget.

Recommended for signing by the Municipal Manager



T.C. NGOBENI

MUNICIPAL MANAGER

28/06/2018

DATE

Approved for implementation by the Mayor



Cllr T.J BILA

MAYOR

28/06/2018

DATE